

PSPA

The newsletter of Political Science & Public
Administration

Greetings! This edition focuses on the extraordinary work of the PSPA faculty--an annual report of research publications that result from work in progress. Of, this merely represents a fragment of the body of work. Many research products that are accepted and in press are not reported here. Nevertheless, the report provides a view of the outstanding quality and quantity of work being produced. In addition we offer a selection of first person faculty accounts of their works, giving a flavor of the ideas percolating in PSPA.

Elsewhere in this edition we focus on achievements of alumni, students and affiliates to PSPA. These stories and vignettes are intended to illustrate the incredible range and scope of activities that occur in the life of a very busy, highly productive organization, and the ways in which we strive to enhance the insitutional reputation of MSU.

As always, we invite you comments. And, we also invite your contributions to the various development opportunities in support of our programs. The latest of these is the Tip Allen Scholarship campaign, which is collecting donations in support of undergraduate internships. At the back page you can see how to make general contributions to our efforts.

--KC Morrison



Dr. KC Morrison

PROFESSOR & HEAD

Department of Political Science & Public
Administration

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PSPA Professor named STUDENT ATTORNEY



Instructor Whit Waide

PSPA PROFESSOR & STUDENT ATTORNEY
Mississippi State University

PSPA Instructor Whit Waide has recently assumed the role of Student Attorney in the Division of Student Affairs. His additional duties are to provide free legal advice and consultations to currently enrolled students at the University. Professor Waide has taught law and government classes at MSU since 2006.

He is a West Point native and Millsaps College alumnus. "He will work eight hours a week in this role," said Bill Kibler, student affairs vice president. There are two important limitations on Waide's new duties, Kibler added, "The office cannot provide legal advice to a student who has a potential legal issue with MSU or with another student," he explained. "In those cases, Mr. Waide will refer the student to off-campus attorneys."

Kibler said Waide's Student Affairs role will "in no way interfere with his teaching responsibilities" in the Department of Political Science and Public Administration. "The Division of Student Affairs is very excited to be able to offer this new service to the students of Mississippi State," he said. In addition to teaching, Waide currently serves as the department's student pre-law adviser. He also is chair of the publication board for the Reflector student newspaper and faculty adviser for Kappa Alpha social fraternity.

Department Head participates in MS Civil Rights Museum Plans

This past January, the Mississippi Department of Archives and History sponsored a focal group meeting to discuss plans for the building of the Mississippi Civil Rights Museum, which is to be built near the Old Capitol in Jackson. Dr. KC. Morrison, PSPA department head, is on the board of advisors for the Museum project and took part in this meeting alongside some of Mississippi's most respected living legends of the Civil Rights movement.

The Mississippi Civil Rights Museum has been a long-stalled project that finally secured \$30 million from the State Legislature last April after Gov. Haley Barbour spoke in its favor

The museum is currently in the planning and design phase and the meeting was held to ensure that the plans were reflective of community concerns. There are plans for the museum to open in time for Mississippi's bicentennial celebration in 2017.

Both MPPA Student Timothy Fair and Ph.D. student Aaron Rollins attended the meeting. To learn more about the Mississippi Civil Rights Museum, contact MDAH's Museum Division at P.O. Box 571, Jackson, MS, 39205 or info@2MississippiMuseums.com.



Dr. KC Morrison pictured discussing plans with Proj. Designer Dr. John Flemings and Interim Proj Mgr. Angela Stewart.

PSPA hosted the Annual Mississippi State Model Security Council

The 33rd Annual Mississippi State Model Security Council simulations were held Feb. 23-25 at the Colvard Student Union. 120 students from different high schools across the state participated in the conference. This year our simulations focused on the broader themes of human security, particularly in terms of refugee populations and the role of the UN in addressing intra-state violence. This is a particularly timely issue given the current situation in Syria and the recent upheaval in Libya and Egypt.

This year's speaker was Ambassador Ranko Vilovic, the Permanent Representative of Croatia to the United Nations.

Dr. Brian Shoup served as faculty advisor of the council, in which he was in charge of overseeing a spring and fall class that introduced the history of the United Nations, its core functions, and the contemporary international problems that the organization addresses. In addition, he worked with MSU students to prepare a team of delegates to attend the Southeast Regional Model United Nations simulations in Atlanta. This past year, 15 students were sent to SRMUN and we hope to increase our number of delegates in future years. In the Spring the council spent the majority of their time preparing the MMSC simulations so that high school students from around the state can come to MSU and engage in Security Council simulations. Many future Bulldogs get their first exposure to MSU at the Security Council simulations so it is a great way for our university to recruit excellent students.



Pictured: Scenes from former MMSC Events

PSPA Department Congressional Visitors



Rev Adolphus Weary (Fmr Pres Mission MS); Pres. Mark Keenum; Pres. Beverley Hogan (Tougaloo College); Congressman Bennie Thompson (2nd Dist, MS); KC Morrison



Congressman Gregg Harper (3rd Dist, MS) addresses Dr. Rob Mellen's class.

Doctoral Student receives prestigious award

Rachel Carter, a Doctoral student in Public Policy & Administration, was recently awarded the 2012 Excellence in Extension Award given at the annual meeting of the Southern Rural Sociological Association. The professional association is an educational and scientific organization established to foster the study, understanding, and application of rural sociology in the South.

The award from the Southern Rural Sociological Association serves to recognize the contributions of members in extending the work of rural sociology in the southern United States. When asked about the award, Rachael says, "I was honored to be the recipient of the excellence in extension award because

"I believe that sometimes not only the struggles, but also the values and the accomplishments are often forgotten." Rachael has worked in extension since 2003. Her work has been dedicated to solving the problems of rural communities and bringing the knowledge and research based information that MSU can provide to towns and communities that might not otherwise have access to such assistance.

Doctoral students in our department continue to acquire



Rachael Carter
PH.D. STUDENT



Bethany Stich, Ph.D.
ASSISTANT PROFESSOR OF PSPA
Mississippi State University

Political Science & Public Administration assistant professor Dr. Bethany Stich has been appointed to lead a new Transportation Policy group at the John C. Stennins Institute of Government and Community Development. Some of her new duties will include: Representing the transportation policy and economic modeling area on the SIG team, providing oversight and management responsibility for budget and personnel in the Transportation Policy and economic Modeling area, providing technical leadership in transportation policy and economic modeling and analysis and associated technologies and Initiating research activities in Transportation Policy and economic development.

Stich has published and presented on topics surrounding transportation such as the importance of retaining and revitalizing rail; inland waterway infrastructure; airports as economic drivers; globalization and international trade; freight-based economic development; intermodal development and planning; community development; industry recruitment and retention; sprawl; and citizen involvement.

Additionally, Stich has published and presented on topics such as refounding Public Administration, new public philosophy of public administration, and defined benefit packages. Her international work includes presentations in England, Korea, China, Panama and Canada. Locally, she has been called to give expert testimony in the Mississippi Legislature, on Mississippi Public Broadcasting, to the Mississippi Department of Transportation, to the Delta Council and multiple Mississippi Rail Authorities.

Quarles receives prestigious award



Lydia Quarles
SENIOR POLICY ANALYST
John C. Stennis Institute

Lydia Quarles, a Senior Policy Analyst at the John C. Stennis Institute of Government was recently been named the 2012 recipient of the Joan Fiss Bishop Award by the Section on Women in Public Administration.. The award is associated with the American Society of Public Administration (ASPA), and was given at its annual meeting in Las Vegas at the 2012 National ASPA Conference at the SWPA Awards Breakfast.

The award recognizes a woman, who, by example and action, has promoted increased participation of women in the public service profession, exhibits a defined contribution to increased involvement in the public sector, innovative leadership and accomplished professionalism in the individual's own public service career, and commitment to the public administration profession

The award was created in 1985 to honor Joan Fiss Bishop, the ASPA women's movement founder and former National Council member who co-chaired the ASPA Women's caucus in Denver, Colorado (April 1971). She also chaired ASPA's Task Force on the Status of Women in Public Administration, which is one of the first created by a professional association.

Quarles received her Juris Doctorate in 1975 from Cumberland School of Law, Samford University, and her MA and BA from Mississippi University for Women, in 1972 and 1971 respectively, in political science and communication.

MPPA Student Selected as PMF Finalist



Mary Bruce Alford
MPPA STUDENT
Mississippi State University

Mary Bruce Alford, a graduate student in the Masters of Public Policy & Administration (MPPA) program has been named a Presidential Management Fellow finalist. Presidential Management Fellowships (PMFs) are highly competitive two-year post-graduate fellowships with a federal agency. Fellows are selected for their exceptional leadership qualities, and agencies groom them to be future leaders.

Fellows have the opportunity to rotate to other agencies, are eligible for accelerated promotion potential, receive 160 hours of formal classroom training (on leadership, management, policy and other topics), and can receive an immediate appointment to a position in the competitive or excepted service.

Alford joined the PSPA Graduate program in the fall of 2010 and has concentrated primarily on environmental policy within the MPPA program. She earned her bachelor's degree in environmental studies from The University of the South: Sewanee.

Alford is one of 628 finalists selected from a field of more than 9,100 applicants from graduate programs across the country. She and the other PMF finalists will travel to Washington D.C for the PMF Finalist Job Fair to interview with various federal agencies.

Graduate Coordinator awarded 2012 Faculty Diversity Award



PSPA Associate Professor and Graduate Coordinator Eddie French has recently been named the 2012 Faculty recipient of the MSU Diversity Award given by the President's Commission on the Status of Minorities.

"I am extremely honored and humbled to be named the faculty recipient of the award," French said. "As the Department of Political Science and Public Administration has consistently been a leader in the efforts by our University to embrace and promote diversity over the years, I feel fortunate that this recognition comes at a time when I am the individual serving as Graduate Programs Coordinator for our department, when it has truly been an endeavor espoused by all members of our faculty and administration to encourage and promote diversity within our student population."

The Diversity Award recognizes excellence in promoting diversity at Mississippi State University. The award identifies a faculty member, staff member, student and team at the University who has contributed

Professor French exclaims, "I am very proud to be able to return to the program where I received my Ph.D. and guide these efforts to encourage all students, especially those who have been traditionally under-represented, to achieve their maximum potential as professionals and civic leaders and to continually share the unique gifts and talents that are attributable to their own diversity as individuals."

The purpose of the President's Commission on the Status of Minorities is to serve as an advisory body to the University President on all existing and proposed policies, procedures, practices and programs relating to or affecting diversity, equal opportunity or affirmative action at Mississippi State University. The Commission is composed of faculty, professional staff, and students appointed by the President

Dr. French's service and dedication to diversity at Mississippi State University was without a doubt justified in his packet submitted by our departments Doctoral Student, Tonya Thornton- Neaves.

According to Doctoral Student, Alex Washington the award qualifications were rigorous: "The committee and I received several great packets displaying the diversity efforts by faculty members. Dr. French's packet stood out to the committee for several reasons including his commitment to recruiting minorities and female students to a field that needs a diverse representation."

Dr. Arthur Cosby said it best in a letter of support, "It is not simply the numbers that are most impressive; it is also the roles that minority and females play in the graduate program, their success in completing the program, and, most importantly, the many fine placements after graduation." This revealed to us that Dr. French is not only committed to educating our students but also ensuring that they find employment. His passion for students, research, and the university made him the ideal recipient for the 2012 Faculty Diversity Award.

Dr. French was also recently recognized on the ASPA website for his work and efforts in the discipline of Public Administration.

Pictured above: Alex Washington, Eddie French and Tonya Neaves

Ph.D. alumnus named Department Chair

Professor Kwame Antwi-Boasiako, who earned his doctorate in Public Policy & Administration from Mississippi State University in 2004, has been named the Chair of the Department of Government at Stephen F Austin State University in Nacogdoches, TX. When asked about his experiences at Mississippi State, Dr. Boasiako said, "The department was a family to me. In fact, it was difficult to tell a professor from a student during my time. Despite that togetherness students had respect for our faculty and the friendlier atmosphere between faculty and students did not take away from the academic rigidity of the department." Dr. Antwi-Boasiako expressed his dedication to education: "Being in the academia is a very stressful job but it is satisfying to see that people you taught sometime ago become prominent useful individuals in society. That is a joy for all professors."

His vision for the department includes increasing the quality of education to students that are in his department, the college and the University as a whole:

"This can be achieved when all professors do work together to ensure that the mission of the department is well understood and incorporated in the classroom." Dr. Antwi-Boasiako's great accomplishments are coupled with his desire to really incite change within his department: "I see my department educating students to become great thinkers, who will be able to move America forward, improve the quality of life, and other would be able to benefit from the education they got from SFA."

Dr. Antwi-Boasiako's final encouragement to those who want to one-day experience similar success is: "The only secret about education is hard work. Emotions and excuses do not produce a quality student."



Professor Kwame Antwi-Boasiako,
PROFESSOR AND CHAIR
DEPARTMENT OF GOVERNMENT
Stephen F. Austin State University.

MPPA Student will lead fundraising efforts



Alex McIntosh
DIRECTOR OF DEVELOPMENT
College of Arts & Sciences

MPPA Student, Alex McIntosh has been selected to lead the fundraising efforts as new Development Director for the university's largest academic unit: The College of Arts and Sciences. Enrolling more than 5,000 students, the College of Arts and Sciences offers nearly two-dozen degree programs through 14 separate departments. It also provides the general education courses of the University. Of his job, McIntosh said: "As a fundraiser, I can help create opportunities for other students to learn from great teachers and researchers as I work with loyal alumni and friends for the betterment of the overall Mississippi State experience."

As an MSU undergraduate, McIntosh was an Otilie Schillig Leadership Scholar, one of the highest student honors. He also was a National Merit Scholar and a 2004-06 member of the Bulldog baseball team.

Pre Law Society names Justice George Carlson Distinguished Jurist



Justice Carlson receives the Distinguished Jurist award from Instructor Whit Waide & Political Science student, Taylor Luczak

This year, the Pre Law Society named Justice George Carlson of the Mississippi Supreme Court recipient of the PSPA Distinguished Jurist award. Justice Carlson is a Batesville native and graduate of Mississippi State University. He was appointed to the Mississippi Supreme Court by former Governor Ronnie Musgrove to fill the vacancy created by the resignation of Justice Michael P. Mills. Justice Carlson is preparing to retire after over 30 years as a Circuit Court and Supreme Court judge in MS. With the Distinguished Jurist Award, the Pre Law Society seeks to honor a lawyer or judge each year who has risen to national prominence to Mississippi State's role as a Land-Grant institution or an MSU alumni lawyer or judge who has demonstrated outstanding service to the University and the State of Mississippi at large.

The award has been given since 1977 and is one of the major duties of the Pre Law Society. The award is also a vehicle to bring prominent lawyers to campus so that students interested in law school have some exposure to practicing lawyers. Past recipients have included U.S. Supreme Court Justices, a former head of the Central Intelligence Agency, Mississippi Governors, numerous state and federal appellate judges, Watergate Prosecutor & Harvard Law Professor Archibald Cox, and civil rights pioneer Morris Dees.

Bulldog Lawyer connects undergrad students with alumni

In September of 2009 the Mississippi State pre-Law Society reemerged as a student organization. As part of its revival the students involved created The Bulldog Lawyer. The objective of the bulletin is to connect current undergraduate students with law ambitions with alumni. The non-partisan publication provides students an avenue to explore current events in the world of law as they prepare for law school.

Today The Bulldog Lawyer goes out to MSU alumni, legal professionals, and businesses across the country. The bulletin includes an array of topics including current cases that Mississippi State is involved in, student articles about current national cases, updates on current Pre-Law Society events and trips, and more. While the bulletin started as a bimonthly publication, we now release a new edition at the end of each semester in order to have richer, more in-depth pieces.



If you would like to subscribe to The Bulldog Lawyer feel free to email the MSU Pre-Law Society at any time at miss.state.pls@gmail.com.

Doctoral Student appointed Senior Research Associate at Stennis Institute



Dallas Breen,
SENIOR RESEARCH ASSOCIATE
JOHN C. STENNIS INSTITUTE OF
GOVERNMENT

Dallas Breen is the Senior Research Associate at the Stennis Institute. In this role, he is tasked with several responsibilities spanning numerous areas of interest. His expertise in demography and mapping capabilities led to aiding counties, municipalities, and school districts in their redistricting efforts around the State of Mississippi. Essentially, he is responsible for the creation of plans that aid in the redistricting process for the aforementioned entities. In addition, he has taken on the role of developing a public polling and strategic planning laboratory, in collaboration with the National Strategic Planning and Analysis Research Center (nSPARC), which will be a unique, multi-faceted laboratory with numerous research and planning capabilities and expertise. The laboratory is a joint venture between both the Stennis Institute and nSPARC, for which he will be responsible for the creation and development of the laboratory on behalf of the Stennis Institute.

Breen took the position at the Stennis Institute after serving at the Social Science Research Center for over ten (10) years, with positions ranging from undergraduate research assistant to visiting research administrator intern to research associate

His project funding for the various work in emergency management eclipsed the multi-million dollar mark in total project scope for work under which he was the principal investigator, co-PI, or project director. He has secured funding from the Federal Emergency Management Agency, Department of Homeland Security, Department of Energy, and Oak Ridge National Laboratory, to name a few.

Breen continues to develop research proposals surrounding emergency warning systems and emergency management. He has also been a part of several research projects since his arrival at Stennis, particularly those involving energy efficient rebates, children in poverty, and inventory tax. Breen serves as a mapping and data coordination source for Stennis, creating map projects, online mapping capabilities, demographic data visualizations, and map files as needed for support to other faculty and staff within Arts & Sciences.

He is currently finishing coursework this summer and anticipates taking comprehensive exams in the Fall. Once complete, he hopes to finish his dissertation by the Fall of 2013.

Race and politics in Mississippi: How much does it matter?

The 2011 Mississippi gubernatorial race reinforced the growing difficulty that Democrats face in winning statewide office. After winning 59 percent of the vote in his GOP primary battle with challengers Dave Dennis, Hudson Holliday, Ron Williams and James Broadwater, Republican Phil Bryant was pitted against Democratic Hattiesburg Mayor Johnny DuPree in the November general election.

Bryant took 61 percent of the general election vote to 39 percent for DuPree. Dupree dispatched Clarksdale attorney Bill Luckett in the Democratic primary. The unanswered questions are whether Luckett would have fared better against Bryant than DuPree and just how much of a factor does race play both in Democratic Party primaries and in general election voting behavior. The Bryant-Dupree general election voting percentages almost exactly replicates the state's racial divide.

The last time a Democrat won an outright 50 percent-plus-one majority in Mississippi gubernatorial politics was in 1987 when Ray Mabus defeated Jack Reed 53 percent to 47 percent. In 1999, Democrat Ronnie Musgrove was elected governor, but in a plurality. Musgrove won 49.5 percent of the vote; his Republican opponent, former U.S. Rep. Mike Parker, won 48.6 percent, and the rest was split between two minor-party candidates. The race was ultimately decided by a majority vote of the Democratic-controlled state House of Representatives.

But other than that four-year interregnum from 2000 to 2004, the GOP has controlled the Governor's Mansion with two terms from the late Kirk Fordice from 1992-2000 and Haley Barbour from 2004 to the present.

--Sid Salter



Sid Salter
JOURNALIST-IN-RESIDENCE
MISSISSIPPI STATE UNIVERSITY

Faculty Research Corner



Dr. Brian Shoup
ASSISTANT PROFESSOR

In the United States, affirmative action policy is used partly to ameliorate the legacies of structural discrimination that unfortunately characterize our country's history. According to the standard model of ethnic redistribution, a politically and economically marginalized community may require a routinized set of programs to address persistent obstacles to equitable economic and political participation. My work examines affirmative action in states in the post-colonial world where affirmative action is used for decidedly different purposes.

In many countries, including Fiji, Malaysia, and Nigeria, the colonial project left professedly 'indigenous' communities (Fijians, Malays, Hausa/Fulani) in positions of political dominance but deprived them of equal access to economic opportunity. Instead, economic power tended to be concentrated in the hands of ethnic minority groups.

In Malaysia, for example, the Chinese minority quickly emerged as an indispensable economic force, dominating small and medium-sized businesses in the growing urban economy fol-

To this end, affirmative action policies have been implemented in many states. Interestingly, however, most of these policies are woeful failures in terms of transferring economic opportunity to politically-dominant yet economically weaker majority communities. Indeed, in Malaysia, South Africa and Fiji, we see that poor majorities are rarely much better off than they were prior to the implementation of affirmative action policies

Despite their apparent failings, such programs retain public support. My research asks why such programs are popular even though they apparently do not work. My analysis suggests that the real strength of such programs lies in the ways that they allow indigenous majorities to demonstrate that they are able to make claims on the political system that minority groups cannot. In this way, they establish a nebulous yet highly salient form of 'abstract' citizenship. To paraphrase George Orwell, all citizens are equal but some citizens are more equal than others. Of course, this hierarchical mode of ethnic citizenship is decidedly anti-liberal. the powerful tensions that

--Brian Shoup



Dr. Rob Mellen
ASSISTANT PROFESSOR

In January of 2010 the United States Supreme Court issued a ruling in the case Citizens United v. Federal Election Commission that effectively repealed more than a century of congressional legislation prohibiting corporations from contributing to or being directly involved in federal elections. The majority of the Court reasoned that the expenditure of funds, whether corporate or individual, advocating the election or defeat of candidates for public office is a form of political speech expressly protected by the first amendment to the United States Constitution. In the ensuing midterm election corporate groups spent approximately \$300 million attempting to influence the outcome. The result was an historic gain of 63 seats by the Republican Party in the House of Representatives. In an effort to discern the effect of all this corporate money on the outcome of the 2010 Midterm Election I applied for and received a summer Stennis Award in 2011.

We also calculated the voter turnout for each congressional district for 2010 as well as the preceding two midterm elections for use in a future iteration of this research. We also coded each congressional district as to whether the race was expected to be competitive or not, which party held the seat prior to the election, whether the seat was open or the incumbent was seeking reelection, and how the legislator voted on four of the Obama Administration's signature issues: 1) The economic stimulus package in 2009 and; 2) The Cap and Trade bill and; 3) The Patient Choice and Affordable Care Act of 2010 and; 4) Credit Card Reform. These four votes were then compiled to create what I called the 'Obama Index.'

We then employed a multivariate analysis to estimate the effect of independent expenditures on electoral outcomes in 2010. We found substantial evidence of correlation between the level of expenditure against a candidate and the likelihood that the candidate was defeated in 2010.

--Rob Mellen

Faculty Research Corner



Dr. Barbara Patrick
ASSISTANT PROFESSOR

New Public Management has attempted to make public sector organizations function similar to those in the private sector. However, many unanswered questions remain about how New Public Management reforms have been developed and what impact they have had on public sector outcomes. This research assessed these questions by examining No Child Left Behind legislation throughout the 50 states. More specifically, it assessed two questions: do political variables and objective needs influence the strength of accountability systems under NCLB and do strong accountability systems improve performance?

A policy index was created to assess variation in state education accountability models and standardized testing outcomes were used as a measure performance outcome. The resulting multivariate analysis indicated that although some progress has been demonstrated under NCLB legislation, support has sufficiently waned as targeted schools in many states have not been able to meet prescribed performance standards. This research also demonstrated that the development and use of performance measures to hold educators accountable while simultaneously enhancing performance has been limited by organized employee groups and enhanced by minority student

Nevertheless, at this point in time, significant increases in terms of student performance as a result of NCLB efforts are not evidenced. Ultimately, No Child Left Behind's limited ability to produce the expected results question the New Public Management Movement.

--Barbara Patrick



Dr. Dragan Stanisevski
ASSISTANT PROFESSOR

In a world that is becoming increasingly more dynamic, interconnected and complex, perhaps even chaotic, I think it is pertinent to reemphasize the importance of understanding democracy, and policymaking in a democratic society, as an incessant process of discovering. An example of my research that focuses on developing a theoretical conceptualization of such understandings of democracy in a world in flux is an article recently published in *Critical Policy Studies* "The inheritance of a promise of democracy-to-come: of resistance and tolerance" (2011, Volume 5, Number 3, pp. 299-310). Building on the works of Derrida, Nietzsche, and Mouffe, the article suggests viewing democracy as a promise to come, as something we continuously struggle for but which ultimately eludes us.

This understanding of democracy does not imply deferral of democracy. Quite to the contrary, it suggests a struggle for constantly rediscovering the promise of democracy. It suggests openness to imagining different possibilities of democracy, imagining different horizons that are impossible to prevision. An understanding of democracy that is constantly in a process of rediscovering requires leaping into the unknown, a step that Kierkegaard regards as the very actualization of our freedom.

The actualization of the prospects of freedom through engaging in a democratic process of becoming is never easy, the article cautions. And yet, the article suggests that despite the difficulties such understanding of democracy could have profound implications for policymaking by pointing to a new status and a new way of thinking that does not limit itself to developing definite measures to permanently reconcile policy issues, but which seeks to discover new opportunities of becoming in a world in flux.

Indeed, if there is one thing that I could claim with a relative certainty is the inexorableness of change. The question that the article concludes with is whether we are to proactively strive to explore new dimensions of policymaking or we are to restrain ourselves to reactively responding to emerging changes? The article provides a theoretical support for the former, however the answer in the practical world of policymaking in a democratic society always remains reliant on the collective ability of the members of the polity to embrace the prospects of freedom and to leap into the unknown, the unknown which indeed could be terrifying, but which could also open up opportunities we could not have imagined without taking that faithful step into the uncertain.

--Dragan Stanisevski

Faculty Publications

Jerry Emison:

Transformative Leadership for Engineering in a Time of Complexity, *Journal of Leadership and Management in Engineering*, American Society of Civil Engineers, Vol. 11, No.9, April 2011.

Dasha Radin:

"Health Care Issues in Croatian Elections 2005-2010: Series of Public Opinion Surveys" with Aleksandra Dzakula and Vanesa Benkovic. *Croatian Medical Journal*. 2011. pp. 585-592

"Caregiver Burden and Informal Care Provided to People with Multiple Sclerosis", with Robert Buchanan, and Chunfeng Huang. 2011. *International Journal of Multiple Sclerosis*, Vol. 13. pp.500-510

Bethany Stich:

Stich, Bethany, Joseph Hollaud, Rodrigo A. A. Nobrega and Charles G. O'Hara. "Using Multi-Criteria Decision Making to Highlight Stakeholders' Values in Modern Corridor Planning Process" *Journal of Transport and Land Use* Volume 4, No.3, Fa112011. pp.105-118

Stich, Bethany and Chad Miller. "Economic Development Perspectives and Policy Process: The Case of Railroad Revitalization versus Rails-to-Trails" *Administration & Society*. July, 2011.

Chad Miller and Bethany Stich. "Leveraging a Flat World with Intennodal Hubs." *Global Horizons*. Volume 4, Issue 1, Spring, 2011.

Nobrega, R. A. A., Brooks, C., O'Hara C., & Stich, B. (2011). "Multi-scale GIS Data-driven Method for Early Assessment of Wetlands Impacted by Transportation Corridors". In Dr. Bhuiyan M. Alam (Eds.), *The Geographic Information System*. ISBN 979-953-307-419-0. Rijika, Croatia. pp. 241-249

Stich, Bethany and Joseph Holland, "Using a Multiple Criteria Decision Making Model to Streamline and Enhance NEPA adds Public Participation Processes." *Public Works, Management & Policy*. January, 2011. pp. 59-89

Barbara Patrick:

"Assessing New Public Management's Focus on Performance Measurement in the Public Sector: A Look at No Child Left Behind," with P. Edward French, *Public Performance and Management Review*, 2011. pp. 340-369

Mary McThomas:

Roberto Gallardo and Mary McThomas, "A Political Caring Index" in *Cambridge Journal of Regions, Economy and Society*. Cambridge J Regions Econ Soc first published online June 17, 2011, doi: 10.1093/cjres/rsr015

Robert D. Eskridge, P. Edward French, and Mary McThomas, "The International City/County Management Association Code of Ethics: An Analysis of Violations" in *Public Integrity*, Spring 2012, vol. 14, no. 2, pp. 127-149.

Robert Buchanan:

Buchanan R.J., Huang C, and Chakravorty B.J. "Health-Related Quality of Life Among African Americans with Multiple Sclerosis." *ETHNICITY & DISEASE*, 2011; 21 (3): 377- 84.

Buchanan, R.J., Radin, D., and Huang, C. "Caregiver Burden Among Informal Caregivers Assisting People with Multiple Sclerosis." *THE INTERNATIONAL JOURNAL OF MULTIPLE SCLEROSIS CARE*, 2011; 13 (2): 76- 83.

Buchanan R.J., Zuniga MA, Carrillo-Zuniga G, Chakravorty B.J., Tyry T, Moreau RL, and Vollmer T. "A Pilot Study of Latinos with Multiple Sclerosis: Demographic, Disease, Mental Health, and Psychosocial Characteristics." *JOURNAL OF SOCIAL WORK IN DISABILITY & REHABILITATION*, 2011; 10 (4), 2011: 211 -31.

Buchanan, R.J. and Huang, C. "Informal Caregivers Assisting People with Multiple Sclerosis: Factors Associated with the Strength of the Caregiver/Care Recipient Relationship." *THE INTERNATIONAL JOURNAL OF MULTIPLE SCLEROSIS CARE*, 2011; 13 (4), 2011: 177 - 87.

Buchanan, R.J. and Huang, C. "Health-Related Quality of Life Among Informal Caregivers Assisting People with Multiple Sclerosis." *DISABILITY AND REHABILITATION*, 2011; 33(2): 113-21.

Faculty Publications Cont.

Brian Shoup:

Shoup, Brian. 2011. "Ethnic Redistribution in Bipolar Societies: The Crafting of Asymmetric Policy Claims in Two Asia-Pacific States." *Perspectives on Politics* 9(4): 785-802.

Eddie French:

P. Edward French- "Performance Management" book chapter in *Tools for Municipal Leaders* published by the Mississippi Municipal League, Chapter 7, (2011): pp. 38-42.

P. Edward French- "Enhancing the Legitimacy of Pandemic Influenza Planning at the Local Government Level through Transparency and Public Engagement" *Public Administration Review* Vol. 71, No. 2, (2011): pp. 253-264.

P. Edward French- "Effective Leadership in Times of Public Health Crises, book review in *Public Administration Review* Vol. 71, No.3, (2011): pp. 485-487.

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